

Andrew Harris Profile

Andrew Harris is a generalist management consultant who offers a range of skills and expertise across:

- Risk, assurance and governance
- Public sector asset planning and investment
- Transactions and procurement
- Project direction and management
- Business cases
- Project reviews

Andrew has a deep understanding of the public sector and the processes and practices that underpin government decision-making, procurement, transactions and operations. He has the ability to assist clients to achieve outcomes, which are evidence based, accountable and practical. He works for clients on a trust and confidence basis and can act as a strategic advisor on complex or sensitive matters that demand attention to detail and care.

Andrew has 20 years' experience in the public sector and 11 years as a government leader with a major consulting practice and understands the importance of effective risk management in the delivery of complex infrastructure projects. He has developed perspectives and approaches that combine to balance between accountability, process and transparency and an ability to move to effective and pragmatic solutions.

Career Snapshot

Period	Organisation	Position
2018 -	Moda Consulting	Director
2007 - 18	Aurecon	Partner and Leader of Government
2004 - 07	Queensland Department of Education and Training	Executive Director, Industry Development and Strategic Infrastructure Initiatives
1998 - 04	Queensland Department of Sport/Department of Innovation and Information Economy, Sport and Recreation Queensland (DIIESRQ)	- Executive Director, Strategic Coordination and Office of the Director-General - Director, Suncorp Stadium Redevelopment - Director, 2000 Olympic Football Tournament
1996 - 98	Queensland Treasury	A/Director, Office of the Under Treasurer, including Chief of Staff to Treasurer (1998)
1992 - 96	Queensland Office of the Cabinet	Senior Policy Officer
1991 - 92	Office of the Lord Mayor of Brisbane	Executive Officer
1989 - 91	Office of the Premier of Queensland	Assistant Private Secretary to the Premier
1989	Australian Archives, Brisbane	Director, Survey Unit
1987 - 89	Australian Electoral Commission, Canberra	Graduate, Australian Public Service
1986 - 87	University of Queensland	Graduate Administration Officer

Major Procurement, Transaction and Contract Management Experience

- Procurement of Election Management System, Electoral Commission Queensland (2016-20)
 - (i) Procurement and Transaction Advisor, Chair of Evaluation Process, and Leader, Contractual and Financial Close
 - (ii) Project Director and Contract Manager (2017-2020)
 - (iii) Chair, Procurement of External System Assurance Advisory Panel
 - (iv) Lead, Contractual and Commercial Re-negotiation + Assurance Advisor
- Economic and Social Study of Queensland Ports - Department of Transport and Main Roads (2020), Drafting of detailed scope for procurement process/procurement advice
- Business Case, Toowoomba Sports Precinct (2019-20), Toowoomba Regional Council/Otium, Lead, Market Sounding and Procurement Strategy
- Tenders for Natural Gas Extraction Leases (x 3) (2017), Department of Natural Resources and Mining, Leader of Tender Process, Evaluation and Reporting
- Queensland Government Biofuels Program (2016), Market Sounding and Tender Process, Transaction and Procurement Advisor
- Queensland Health Tender Selection Process (2014), Survey of Boundaries of all Queensland Health properties, Member, Procurement and Evaluation Panel
- Options Analysis for procurement of new Resources Skills Centre of Excellence (2013) Western Downs Regional Council area, Queensland Resources Council, Project Director
- Independent Review of Procurement Methodology (2011-12), National Partnership Agreement on Remote Indigenous Housing, Department of Families, Housing, Community Services and Indigenous Affairs, Project Director
- Options Analysis for Procurement of New Site Development (2009-10), Gold Coast Institute of TAFE, Project Director
- Southbank TAFE Redevelopment Preferred Proponent Negotiations (2005-06), Member, Contractual and Financial Close Negotiating Team
- Southbank TAFE Public Private Partnership (2004-05), Chair and Executive Director, Competitive Tender Selection Process
- Suncorp Stadium - Venue Operator Tender Selection (2003), Chair, Procurement Panel
- Suncorp Stadium Managing Contractor Selection Process (2000-01), Member, Procurement Panel
- Olympic Football Tournament Opening Ceremony (2000), Chair, Tender Selection Process
- Olympic Overlay Tender Process, Brisbane Cricket Ground (1999), Chair, Procurement Panel
- Ballymore Redevelopment Contract Negotiation – Queensland Rugby Union (1997-98), Leader
- Queensland Government Master Stadium Tender Process (1996-97), Member, Procurement Panel
- Cairns Convention Centre Tenancy Contract Negotiations (1996), Member, Queensland Government Negotiating Team

Risk and Assurance

- Business Case Assurance Reviewer, Commonwealth Department of Infrastructure Inland Rail Program, (current)
- Assurance Review, Victorian Department of Transport Next Generation Ticketing Strategy
- Project Director and Director of Assurance and Governance, Election Management System Project, Electoral Commission Queensland (2016-2020)
- Assurance Review, Wellcamp Regional Export Distribution Centre Business Case (2019)
- Project Director for three Domestic Gas tenders for the Department of Natural Resources and Mines (2017)
- Member of the Queensland Government Senior Executive Service with responsibility for program oversight
- Gateway Reviews for the New South Wales, Queensland, Western Australian and Victorian Governments (various)

Major Project Leadership, including Infrastructure Projects

- Leader of Queensland's first ever Public Private Partnership Project – the \$1.3B (NPV) Southbank TAFE Redevelopment project - to contractual and financial close
- Queensland Government Client's Representative for the redevelopment of Suncorp Stadium
- Director of the 2000 Olympic Football Tournament – Brisbane
- Project Director, Election Management System, Electoral Commission Queensland
- Conduct of four major Strategic Asset Reviews and Long Term Plans for the Queensland TAFE asset base between 2011 and 2017
- Chair of the \$200M Trade and Technician Skills Institute Steering Committee

- Member of the leadership team for Queensland Health's Total Asset Management Plan and State Health Infrastructure Plan
- Project Director, Land and Buildings Transfer Project – the transfer of legal ownership of assets of \$10B of assets from Queensland Health to Hospital and Health Services
- Technical Advisor for the Public Asset Utilisation Review (the Queensland Government's \$95B asset portfolio assessment) for the Department of State Development
- Facilitation of an Independent Expert Panel on Public Transport for the Department of State Development
- Drafting Queensland's 2014 submission on infrastructure priorities to the Australian Government

Financial Responsibility

- Responsible for the annual allocation of \$500M to Queensland's vocational training sector
- State Government representative for the development of commercial and funding arrangements for the extension to the Cairns Convention Centre, Ballymore redevelopment, and the staged Brisbane Cricket Ground redevelopment

Strategic Advisory

- Advisor to the Premier of Queensland, Lord Mayor of Brisbane and Treasurer of Queensland
- Co-drafter of legislation to establish Stadiums Queensland
- Member of the South East Queensland Transit Authority (SEQTA) Implementation Team
- Executive Director, Office of the Director-General, DIIESRQ and Director-General of Energy
- Leader, Post-election Machinery of Government changes
- Member, Council of Australian Governments Asian Languages in Schools Working Group

Qualifications and accreditations

- Bachelor of Arts (Government, History and French) - University of Queensland
- Diploma of Project Management – Southbank Institute of Technology
- Diploma of Procurement and Contract Management, Pro Leaders Academy
- Graduate, Australian Institute of Company Directors Course
- Accredited Gateway Reviewer
- Commissioner for Declarations (Queensland)