



MICHAEL SHATTER

Director, Risk Advisory Services

Biography

Michael Shatter, is a Director in the Risk Advisory Services group with over 22 years' experience in delivering probity audit and advisory services. Michael is the subject matter expert for all probity services delivered nationally by RSM.

Michael has been extensively involved with a large number of complex and major tenders and procurement projects to which he has provided timely, pragmatic probity advice and performed probity audits resulting in unqualified probity opinions that support the procurement process and ensure that all procurement processes conducted are defensible.

Most importantly, **Michael's advice and audits have been able to withstand external scrutiny.**

For example, the \$5.3bn privatisation of the 2011 NSW Energy Project was reviewed by an independent Judicial Commission of Inquiry. The Commission made no findings associated with the probity audit and advice delivered on the Project or the probity processes developed, confirming the robust and defensible nature of the work Michael provides.

Michael's experience ranges from small single procurement projects through to large scale projects including:

- Multiple services delivery projects for **Tasmanian Irrigation, including the Melrose Dam Earthworks Project, HDPE Pipe Supply Contract** and the **TasWater Water Meter Supplier Project and Water Meter Installation Project**;
- Large public infrastructure projects including the **Royal Hobart Hospital Redevelopment Project**, the **TasWater Regional Office Development Project**, the Ravenhall Prison Project and the Monash Freeway Upgrade Project;
- Asset divestment projects including the current NSW Electricity Networks Transaction, the long-term lease of Port Botany and Port Kembla, the **sale of Hobart International Airport**, the Caulfield Residential Aged Care Services Redevelopment Project; and

- Information Technology projects including the **TasWater AMIS Project**, Monash University Network Services Project and the Department of Justice & Regulation Business Intelligence Project; and

From the large and complex probity advisory and audit engagements delivered to the Tasmanian, Victorian and NSW Government, Michael has developed an extensive understanding of the probity requirements and philosophy of Government. The experience of delivering probity engagements has also allowed our probity methodology to be refined so at it is in accordance with applicable laws and Government guidelines.

Michael has a strong capability in helping organisations identify, assess and manage their risks. We is an important and relevant skill set which is applicable to delivering probity services.

Project Experience

Service Provision

- Tasmanian Irrigation Development Board
 - Probity Advisory Services across multiple projects
- TasWater
 - Water Meter Supplier Project
 - Water Meter Installation Project
- Department of Treasury & Finance
 - Shared services provider, provision of security services
- Department of Justice & Regulation, MPPO
 - Prisons Strategic Procurement Program (5 procurement projects)
 - Regional Service Network, including provision of Custodial Uniforms, Janitorial Services, Perishable and Non-Perishable Food Services Projects
 - Enterprise Contract and Contractor Management Systems (ECCMS) Project
 - Extension of Contracts of Private Operators of Prisons
 - Justice Health Project
- Department of Environment and Primary Industries
 - Aviation Services Unit, Dispatch Project
- Department of Environment, Land, Water and Planning
 - Large Air Tanker Project



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Service Provision (Cont.)

- Department of Education and Early Childhood Development
 - PSD Program
 - Bastow Facilities Management tender
 - Asbestos
 - Resilience Framework
- First Super
 - Tender for Insurance Provider
- Department of Health & Human Services
 - Probity Training Services
 - Youth Justice Custodial Services Project
 - Amalgamation Project
- Department of Justice & Regulation
 - Infringement Management and Enforcement Services (IMES) Reform Program
 - Legal Services Panel Refresh Project
- Metropolitan Waste & Resource Recovery Group
 - Metropolitan Waste & Resource Recovery Implementation Plan
- Goulburn Valley Waste & Resource Recovery Group
 - Waste & Resource Recovery Market Sounding
- London Mallee Waste & Resource Recovery Group
 - Landfill Scheduling Project
- Peninsula Health
 - Procurement of a Pathology Services Provider
- Transport Ticketing Authority
 - Disposal of Metcards machines
- Sustainability Victoria
 - Detox Your Home Project
- University of Melbourne
 - Waste & Hazardous Materials Contractor – CCI Project
- VicTrack
 - Property Management Leasing Tender
- VicRoads
 - Number Plates Project
- V/Line
 - Classic Fleet Maintenance Project
- Wannon Water
 - Maintenance Benchmarking Project
- Marrickville Hospital Site Redevelopment Project
- NSW Government
 - North West Regional Rail Link Redevelopment Project
- Department of State Development, Business and Innovation
 - Powerline Bushfire Safety Program – Private Overhead Electricity Lines funding assessment process and Local Infrastructure Assistance Fund
- Department of Treasury & Finance
 - Western Distributor Project
- VicRoads
 - Monash Freeway Upgrade Project

Asset Divestment / Privatisation

- NSW Government
 - Sale of Hobart International Airport
 - Department of Treasury & Finance
 - Medium term lease of Port of Melbourne
 - Brookfield Multiplex (Preventative Planned Maintenance) Project
 - Real Estate & Facilities Management Services Project
 - Property Portfolio Maintenance (23 tender processes)
- Alfred Health
 - Caulfield Residential Aged Care Services Redevelopment Project
- NSW Treasury
 - Electricity Networks Transaction
 - Transfer of Home Care Services Transaction
 - Energy Reform Project
 - Monetisation of Roads & Maritime Services – M7 Motorway Rent Project
 - Office of Social Impact Investment Project
 - Long Term Lease of Newcastle Port Project
 - Long Term Lease of Port Botany & Port Kembla
 - Sale of Lotteries Corporation
 - Sale of WSN Environmental Services
- Department of Health & Human Services
 - Public Sector Residential Aged Care Services Reallocation Project
 - Austin Health Reallocation Project
 - Melbourne Health Reallocation Project
 - St Vincent's Reallocation Project
- Places Victoria
 - Greenfield Divestment Project

Infrastructure Development

- Tasmanian Government
 - Royal Hobart Hospital Redevelopment Project
- Tasmanian Water
 - Regional Office Development Project
- NSW Marrickville Council



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Asset Divestment / Privatisation (Cont.)

- Lake Mountain Alpine Resort & Mount Baw Baw
 - Long Term Management Agreements
- Moreland City Council
 - Coburg Imitative Project – Design, NSW Construction and Sale of land
- Peninsula Health
 - Rosebud Residential Aged Care Services

Building & Construction

- The University of Melbourne
 - Carlton Connect Project
 - Arts West Redevelopment Project
- RMIT
 - Fashion & Textiles Project – Design and Construction
 - Bundoora Spine Project – Design and Construction
- Victoria Police
 - Somerville Police Station Project – Design and Construction
 - Waurm Ponds Police & State Emergency Services Complex Project – Design and Construction
- Department of Environment and Primary Industries
 - Bundoora Glasshouse Project – Design and Construction
- Places Victoria
 - Junction Place, Wodonga
 - Western Park Project
 - Dandenong Project
 - Aurora Town Centre Redevelopment Project
 - Affordable Housing Project
- Department of Health & Human Services
 - Casey Hospital Expansion Project
 - Werribee Mercy Hospital Project – Stage 1C
 - Poplar Road Redevelopment
- Department of Justice and Regulation, MPPO
 - Dame Phyllis Frost Centre Expansion Project
- Monash University
 - Student Accommodation Project – Design and Construction
- Port Phillip City Council
 - St Kilda Triangle Project
- Wyndham City Council
 - Wyndham Leisure and Events Centre redevelopment project

Information Technology Services

- Tasmanian Water
 - Asset Management Information System Project
- Department of Environment, Land, Water and Planning
 - Victorian Water Register – Development Services and Maintenance & Support Services
 - FloodZoom IT System – Hosting and Managed Services Provider
 - Water Enhancer Project
 - Bendigo Packaged Treatment Plant
- Monash University
 - Network Services Project
- Department of Justice & Regulation
 - Business Intelligence Project
 - Dame Phyllis Frost – Procurement of CCTV equipment
 - Melbourne Assessment Prison – Procurement of CCTV equipment
 - Barwon Prison – Procurement of CCTV equipment
- Victoria Police
 - City West Police Centre – Tender for a Telephone System
- VicRoads

Licensing

- Department of Justice & Regulation
 - Gambling Licenses Allocation Transaction Review
- Department of Health & Human Services
 - Australian Health Practitioner Regulatory Authority, National Registry Project
- Department of Sustainability & Environment
 - LANDATA Information Brokers Tender
- Victorian Commission of Gambling
 - Gambling License Project
- Department of Transport
 - Allocation of Metropolitan Taxi Licenses
 - Metropolitan Bus Services Project



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Associations

- Fellow of Chartered Accountants Australia and New Zealand
- Information Systems Audit and Control Association (ISACA)
- Institute of Internal Auditors

Registrations

- Australian Government Baseline security clearance

Qualifications

- Bachelor of Business, Accounting
Deakin University

- Certified Information Systems Auditor
(CISA ISACA)

